

*This is to certify that*

*Pamela J. Cooper*

*is hereby presented this*

*Retirement Award*

*for outstanding performance and*

*faithful service to*

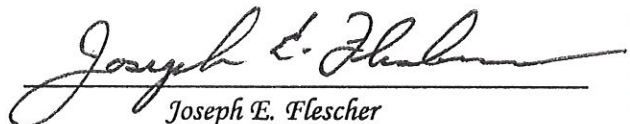
*Indian River County  
Board of County Commissioners*

*For thirty years of service*

*On this 15th day of December 2016*



*Michael Zito  
Assistant County Administrator*



*Joseph E. Flescher  
Board of County Commissioner, Chairman*