


Cover Page & Certified Designation Letter

Criminal Justice, Mental Health and Substance Abuse Reinvestment Grant

PROPOSAL INFORMATION		
Type of Grant:	Planning Grant <input type="checkbox"/>	Implementation and Expansion Grant <input checked="" type="checkbox"/>
Project Title:	Indian River County Mental Health Court Wraparound Project	
County(ies):	Indian River County	
Preferred Project Start Date:	February 1, 2020	
APPLICANT INFORMATION		
Type of Applicant	County Government <input type="checkbox"/> Consortium of County Governments <input type="checkbox"/> Managing Entity <input checked="" type="checkbox"/> NFP Community Provider <input type="checkbox"/> Law Enforcement Agency <input type="checkbox"/>	
Applicant Organization Name:	Southeast Florida Behavioral Health Network	
Contact Name & Title:	Becky Walker - Chief Operating Officer	
Street Address	1070 E. Indiantown Road, Suite 408	
City, State and Zip Code:	Jupiter, Florida 33477	
Email:	Becky_Walker@sefbhn.org	
Phone:	(561) 203-2485	
ADDITIONAL CONTACT		
Participating Organization Name:	Southeast Florida Behavioral Health Network	
Contact Name & Title:	Gregory Jackson - Director of Program Innovation	
Street Address	1070 E. Indiantown Road, Suite 408	
City, State and Zip Code:	Jupiter, Florida 33477	
Email:	Gregory.Jackson@sefbhn.org	
Phone:	(561) 203-2485	
FUNDING REQUEST AND MATCHING FUNDS		
	Total Amount of Grant Funds Requested	Total Matching Funds:
Program Year 1	\$400,000	\$400,000
Program Year 2	\$400,000	\$400,000
Program Year 3	\$400,000	\$400,000
Total Project Cost	\$1,200,000	\$1,200,000
CERTIFYING OFFICIAL		
Certifying Official's Signature:		
Certifying Official's Name (printed):	ANN M. BERNER	
Title:	PRESIDENT / CEO	
Date:	1-31-2019	

BOARD OF COUNTY COMMISSIONERS

Bob Solari
Chairman
District 5

Susan Adams
Vice Chairman
District 1



Joseph E. Flescher
District 2

Tim Zorc
District 3

Peter D. O'Bryan
District 4

January 8, 2019

Ann Berner
Southeast Florida Behavioral Health Network
140 Intracoastal Point Dr Suite 211
Jupiter, FL 33477

RE: Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant

On December 5, 2018, the Indian River County Public Safety Coordinating Council for Criminal Justice, Mental Health and Substance Abuse Reinvestment Grant Program voted to support the filing of an application for the Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant. On January 8, 2019, the Indian River County Board of County Commissioners designated Southeast Florida Behavioral Health Network to submit a Notice of Intent to file the application for the Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant. The Board also voted to approve and support the designation of Southeast Florida Behavioral Health Network to be the applicant for Indian River County.

Sincerely,

A handwritten signature in blue ink, appearing to read "Bob Solari", is written over the typed name.

Bob Solari
Chairman
Board of County Commissioners
Indian River County

1801 27th Street, Building A
Vero Beach, FL 32960
(772) 226-1490

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Statement of Mandatory Assurances

	Initial
<p>A. Infrastructure: The Applicant shall possess equipment and Internet access necessary to participate fully in this solicitation.</p>	AMB
<p>B. Site Visits: The Applicant will cooperate fully with the Department in coordinating site visits, if desired by the Department.</p>	AMB
<p>C. Non-discrimination: The Applicant agrees that no person will, on the basis of race, color, national origin, creed or religion be excluded from participation in, be refused the benefits of, or be otherwise subjected to discrimination pursuant to the Act governing these funds or any project, program, activity or sub-grant supported by the requirements of, (a) Title VI of the Civil Rights Act of 1964 which prohibits discrimination on the basis of race, color or national origin; (b) Title IX of the Education Amendments of 1972, as amended which prohibits discrimination the basis of sex; (c) Section 504 of the Rehabilitation Act of 1973, as amended which prohibits discrimination in employment or any program or activity that receives or benefits from federal financial assistance on the basis of handicaps; (d) Age Discrimination Act 1975, as amended which prohibits discrimination on the basis of age, (e) Equal Employment Opportunity Program (EEO) must meets the requirements of 28 CFR 42.301.</p>	AMB
<p>D. Lobbying: The Applicant is prohibited by Title 31, USC, Section 1352, entitled "Limitation on use of appropriated funds to influence certain Federal contracting and financial transactions," from using Federal funds for lobbying the Executive or Legislative Branches of the federal government in connection with a specific grant or cooperative agreement. Section 1352 also requires that each person who requests or receives a Federal grant or cooperative agreement must disclose lobbying undertaken with non-Federal funds if grants and/or cooperative agreements exceed \$100,000 in total costs (45 CFR Part 93).</p>	AMB
<p>E. Drug-Free Workplace Requirements: The Applicant agrees that it will, or will continue to, provide a drug-free workplace in accordance with 45 CFR Part 76.</p>	AMB
<p>F. Smoke-Free Workplace Requirements: Public Law 103-227, Part C-Environmental Tobacco Smoke, also known as the Pro-Children Act of 1994 (Act), requires that smoking not be permitted in any portion of any indoor facility owned or leased or contracted for by an entity and used routinely or regularly for the provision of health, day care, education, or library projects to children under the age of 18, if the projects are funded by Federal programs either directly or through State or local governments, by Federal grant, contract, loan, or loan guarantee. The law does not apply to children's projects provided in private residences, facilities funded solely by Medicare or Medicaid funds, and portions of facilities used for Inpatient drug or alcohol treatment. Failure to comply with the provisions of the law may result in the imposition of a civil monetary penalty of up to \$1,000 per day and/or the imposition of an administrative compliance order on the responsible entity.</p>	AMB
<p>G. Compliance and Performance: The Applicant understands that grant funds in Years 2 and 3 are contingent upon compliance with the requirements of this grant program and demonstration of performance towards completing the grant key activities and meeting the grant objectives, as well as availability of funds.</p>	AMB
<p>H. Certification of Non-supplanting: The Applicant certifies that funds awarded under this solicitation will not be used for programs currently being paid for by other funds or programs where the funding has been committed.</p>	AMB
<p>I. Submission of Data: The Applicant agrees to provide data and other information requested by the Criminal Justice, Mental Health, and Substance Abuse Technical Assistance Center at the Florida Mental Health Institute to enable the Center to perform the statutory duties established in the authorizing legislation.</p>	AMB
<p>J. Submission of Reports: The Applicant agrees to submit quarterly progress reports and quarterly fiscal reports, signed by the County Administrator, to the Department.</p>	AMB

Match Commitment and Summary Forms

Appendix I - MATCH SUMMARY

(for the entire grant period)

Date - January 31, 2019

County - Indian River

Type of Grant - CJM HSA Reinvestment

Match Requirement Percentage - _____

Total Match Required for the Grant \$ 1,200,000

Match Committed:

Cash	\$ _____
In-Kind	\$ <u>1,200,000</u>
Total	\$ _____

Comments: _____

Prepared By Berly Walker

Approved By Am W. Brewer

**APPENDIX H – COMMITMENT OF MATCH DONATION FORMS
(FOR THE ENTIRE GRANT PERIOD)**

TO: (name of county) Indian River
 FROM: (donor name) Indian River County Sheriff's Office
 ADDRESS: 4055 41st Avenue
Vero Beach, FL 32960

The following ___ space, ___ equipment, ___ goods or supplies, and ___ services, are donated to the County ___ permanently (title passes to the County) ___ temporarily (title is retained by the donor), for the period ___ to ___.

Description and Basis for Valuation (See next page)

Description	Value
(1) <u>Salary and benefits for (2) employees</u>	<u>\$ 123,325</u>
(2) <u>services/operating expenses</u>	<u>\$ 88,700</u>
(3) _____	<u>\$ N/A</u>
(4) _____	<u>\$ N/A</u>
TOTAL VALUE \$ <u>212,025</u> x 3yrs. = <u>\$636,075</u>	

The above donation is not currently included as a cost (either direct or matching) of any state or federal contract or grant, nor has it been previously purchased from or used as match for any state or federal contract.

[Signature] 01/31/2019 [Signature] 1-31-2019
 (Donor Signature) (Date) (County Designee Signature) (Date)

**Appendix H (cont.)
BASIS OF VALUATION**

Building/Space

1. Donor retains title:
 - a. Fair commercial rental value - Substantiated in provider's records by written confirmation(s) of fair commercial rental value by qualified individuals, e.g., Realtors, property managers, etc.
 - b. (1) Established monthly rental of space \$ N/A
 (2) Number of months donated during the contract N/A
 Value to the project [b.(1) X b.(2)] \$ N/A

2. Title passes to the County:

Depreciation

- a. Cost of Fair Market Value (FMV) at acquisition (excluding land) \$ N/A
- b. Estimated useful life at date of acquisition yrs.
- c. Annual depreciation (a./b.) \$ N/A
- d. Total square footage sq. ft.
- e. Number of square feet to be used on the grant program sq. ft.
- f. Percentage of time during contract period the project will occupy the building or space %
 Value to project (e./d. X f. X c.) \$ N/A

Use Allowance

- a. To be used in the absence of depreciation schedule (i.e., when the item is not normally depreciated in the County's accounting records).
- b. May include an allowance for space as well as the normal cost of upkeep, such as repairs and maintenance, insurance, etc.

Equipment

1. Donor retains title: Fair Rental Value
2. Title passes to County:
 - a. FMV at time of donation \$ N/A
or
 - b. Annual value to project (not to exceed 6 2/3% X a.) = \$ N/A

Goods or Supplies

FMV at time of donation

Personnel Services

1. Staff of another agency or organization:
 Annual Salary Number of hours 2080 X to be provided = \$ 123,325
2. Volunteer -- Comparable annual salary \$ N/A
 Annual Salary Number of hours 2080 X to be provided = \$ N/A

**APPENDIX H – COMMITMENT OF MATCH DONATION FORMS
(FOR THE ENTIRE GRANT PERIOD)**

TO: (name of county) Indian River
 FROM: (donor name) The Mental Health Collaborative's Connection Center
 ADDRESS: 1836 14th Ave
Vero Beach, FL 32960

The following ___ space, ___ equipment, ___ goods or supplies, and ___ services, are donated to the County _____ permanently (title passes to the County) _____ temporarily (title is retained by the donor), for the period _____ to _____.

Description and Basis for Valuation (See next page)

<u>Description</u>	<u>Value</u>
(1) <u>Building Operational Expense</u>	\$ <u>150,000 per year</u>
(2) _____	\$ _____
(3) _____	\$ _____
(4) _____	\$ _____
TOTAL VALUE \$ <u>450,000</u>	

The above donation is not currently included as a cost (either direct or matching) of any state or federal contract or grant, nor has it been previously purchased from or used as match for any state or federal contract.

 (Donor Signature)

 (Date)

Ann M. Berne
 (County Designee Signature)

1-31-2019
 (Date)

Appendix H (cont.)
BASIS OF VALUATION

Building/Space

1. Donor retains title:
 - a. Fair commercial rental value - Substantiated in provider's records by written confirmation(s) of fair commercial rental value by qualified individuals, e.g., Realtors, property managers, etc.
 - b. (1) Established monthly rental of space \$ 1,500.-
 (2) Number of months donated during the contract 36
 Value to the project [b.(1) X b.(2)] \$ 54,000

2. Title passes to the County:

Depreciation

- a. Cost of Fair Market Value (FMV) at acquisition (excluding land) \$ _____
- b. Estimated useful life at date of acquisition _____ yrs.
- c. Annual depreciation (a./b.) \$ _____
- d. Total square footage _____ sq. ft.
- e. Number of square feet to be used on the grant program _____ sq. ft.
- f. Percentage of time during contract period the project will occupy the building or space _____ %
 Value to project (e./d. X f. X c.) \$ _____

Use Allowance

- a. To be used in the absence of depreciation schedule (i.e., when the item is not normally depreciated in the County's accounting records).
- b. May include an allowance for space as well as the normal cost of upkeep, such as repairs and maintenance, insurance, etc.

Equipment

1. Donor retains title: Fair Rental Value
2. Title passes to County:
 - a. FMV at time of donation \$ _____
or
 - b. Annual value to project (not to exceed 6 2/3% X a.) = \$ _____

Goods or Supplies

FMV at time of donation

Personnel Services

1. Staff of another agency or organization:

Annual Salary	Number of hours 2080	X	to be provided	=	\$ _____
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2. Volunteer -- Comparable annual salary \$ _____

Annual Salary	Number of hours 2080	X	to be provided	=	\$ _____
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**APPENDIX H – COMMITMENT OF MATCH DONATION FORMS
(FOR THE ENTIRE GRANT PERIOD)**

TO: (name of county) Indian River County
 FROM: (donor name) Mental Health Association of Indian River County
 ADDRESS: 820 37th Place
Vero Beach, FL 32960

The following space, equipment, goods or supplies, and services, are donated to the County _____ permanently (title passes to the County) temporarily (title is retained by the donor), for the period 1/2020 to 12/2023

Description and Basis for Valuation (See next page)

Description	Value
(1) <u>Conference Room Usage</u>	\$ <u>20,212</u>
(2) _____	\$ _____
(3) _____	\$ _____
(4) _____	\$ _____
TOTAL VALUE \$ <u>20,212 for 3 years</u>	

The above donation is not currently included as a cost (either direct or matching) of any state or federal contract or grant, nor has it been previously purchased from or used as match for any state or federal contract.

_____	_____	<u>Ann M. Bevan</u>	<u>1-31-2019</u>
(Donor Signature)	(Date)	(County Designee Signature)	(Date)

**Appendix H (cont.)
BASIS OF VALUATION**

Building/Space

1. Donor retains title:

a. Fair commercial rental value - Substantiated in provider's records by written confirmation(s) of fair commercial rental value by qualified individuals, e.g., Realtors, property managers, etc.

b. (1) Established monthly rental of space 561.42 Conference Rm \$ 11,229 (entire building)
 (2) Number of months donated during the contract 36 months
 Value to the project [b.(1) X b.(2)] \$ 20,212

2. Title passes to the County:

Depreciation

a. Cost of Fair Market Value (FMV) at acquisition (excluding land)

\$ _____

b. Estimated useful life at date of acquisition

_____ yrs.

c. Annual depreciation (a./b.)

\$ _____

d. Total square footage

_____ sq. ft.

e. Number of square feet to be used on the grant program

_____ sq. ft.

f. Percentage of time during contract period the project will occupy the building or space

_____ %

Value to project (e./d. X f. X c.)

\$ _____

Use Allowance

a. To be used in the absence of depreciation schedule (i.e., when the item is not normally depreciated in the County's accounting records).

b. May include an allowance for space as well as the normal cost of upkeep, such as repairs and maintenance, insurance, etc.

Equipment

1. Donor retains title: Fair Rental Value

2. Title passes to County:

a. FMV at time of donation

\$ _____

or

b. Annual value to project (not to exceed 6 2/3% X a.) =

\$ _____

Goods or Supplies

FMV at time of donation

Personnel Services

1. Staff of another agency or organization:

Annual Salary Number of hours 2080 X to be provided =

\$ _____

2. Volunteer -- Comparable annual salary \$ _____

Annual Salary Number of hours 2080 X to be provided =

\$ _____

**APPENDIX H – COMMITMENT OF MATCH DONATION FORMS
(FOR THE ENTIRE GRANT PERIOD)**

TO: (name of county) New Horizons of the Treasure Coast, Inc.
 FROM: (donor name) New Horizons of the Treasure Coast, Inc.
 ADDRESS: 4500 W Midway Road
Ft Pierce, FL 34981

The following space, equipment, goods or supplies, and services, are donated to the County permanently (title passes to the County) temporarily (title is retained by the donor), for the period 1/1/2020 to 12/31/2023

Description and Basis for Valuation (See next page)

<u>Description</u>	<u>Value</u>
(1) <u>Office Space</u>	\$ <u>11,195.12</u>
(2) <u>Office Supplies</u>	\$ <u>1,800.00</u>
(3) <u>Office Phones</u>	\$ <u>4,320.00</u>
(4) _____	\$ _____
TOTAL VALUE \$ <u>17,315.12</u>	

The above donation is not currently included as a cost (either direct or matching) of any state or federal contract or grant, nor has it been previously purchased from or used as match for any state or federal contract.


(Donor Signature)

2/1/19
(Date)


(County Designee Signature)

2-1-2012
(Date)

**Appendix H (cont.)
BASIS OF VALUATION**

Building/Space

1. Donor retains title:

- a. Fair commercial rental value - Substantiated in provider's records by written confirmation(s) of fair commercial rental value by qualified individuals, e.g., Realtors, property managers, etc.
- b. (1) Established monthly rental of space \$ 310.98
- (2) Number of months donated during the contract 36
- Value to the project [b.(1) X b.(2)] \$ 11,195.12

2. Title passes to the County:

Depreciation

- a. Cost of Fair Market Value (FMV) at acquisition (excluding land) \$ _____
- b. Estimated useful life at date of acquisition _____ yrs.
- c. Annual depreciation (a./b.) \$ _____
- d. Total square footage _____ sq. ft.
- e. Number of square feet to be used on the grant program _____ sq. ft.
- f. Percentage of time during contract period the project will occupy the building or space _____ %
- Value to project (e./d. X f. X c.) \$ _____

Use Allowance

- a. To be used in the absence of depreciation schedule (i.e., when the item is not normally depreciated in the County's accounting records).
- b. May include an allowance for space as well as the normal cost of upkeep, such as repairs and maintenance, insurance, etc.

Equipment

- 1. Donor retains title: Fair Rental Value
- 2. Title passes to County:

- a. FMV at time of donation \$ _____
- or
- b. Annual value to project (not to exceed 6 2/3% X a.) = \$ _____

Goods or Supplies

FMV at time of donation \$50 Office Phones x 36 months \$1,800.00
 \$120 Office Supplies x 36 months \$4,320.00

Personnel Services

- 1. Staff of another agency or organization:
 Annual Salary Number of hours 2080 X to be provided = \$ _____
- 2. Volunteer – Comparable annual salary \$ _____
 Annual Salary Number of hours 2080 X to be provided = \$ _____

**APPENDIX H – COMMITMENT OF MATCH DONATION FORMS
(FOR THE ENTIRE GRANT PERIOD)**

TO: (name of county) Indian River County
 FROM: (donor name) Southeast Florida Behavioral Health Network
 ADDRESS: 1070 E. Indiantown Rd
Jupiter, FL 33458

The following ___ space, ___ equipment, ___ goods or supplies, and ___ services, are donated to the County _____ permanently (title passes to the County) _____ temporarily (title is retained by the donor), for the period _____ to _____.

Description and Basis for Valuation (See next page)

<u>Description</u>	<u>Value</u>
(1) <u>Administrative Costs</u>	<u>\$40,000 per year</u>
(2) _____	\$ _____
(3) _____	\$ _____
(4) _____	\$ _____
	TOTAL VALUE \$ <u>120,000</u>

The above donation is not currently included as a cost (either direct or matching) of any state or federal contract or grant, nor has it been previously purchased from or used as match for any state or federal contract.

 (Donor Signature)

 (Date)

Ann M. Bauer
 (County Designee Signature)

1-31-2019
 (Date)

Statement of the Problem

Indian River County is in the Treasure Coast region of Florida and comprises a land area of approximately 543 square miles with a population of approximately 149,790 (Indian River County Chamber of Commerce, 2017). Demographically, the population in Indian River County is 75% Non-Hispanic white, 12.5% Hispanic, and 9.5% Black. The median income in Indian River County is \$49,009 and the average income per capita is \$30,281 according to estimates by the U.S. Census Bureau (Florida Agency for Health Care Administration (AHCA), 2017), both of which are slightly below average for the state of Florida. Indian River County's poverty rate lies at 12.7% of individuals who are below 100% of the poverty line, which is about 2.8% below the state average.

Critically, Indian River County presents with a high incidence of mental illness as evidenced by a 37% higher rate of hospitalizations for mental disorders (excluding drug and alcohol-induced mental disorders) than average for the state of Florida, but does not have a higher availability of psychiatric services for these individuals (Florida Agency for Health Care Administration (AHCA), 2017). As mental illness is a known risk factor for criminal justice involvement this contributes to a significant community issue in Indian River County in which a significant number of individuals with mental illness become jailed or incarcerated, resulting in higher costs to the criminal justice system in the community. Indian River County has a 3-year recidivism rate of over 29%, this is 5% higher than the state average and places it in the top 20th percentile among other counties in the state (Florida Department of Corrections, 2018). Additionally, mentally ill inmates tend to contribute to a significantly higher cost to the criminal justice system when jailed and incarcerated, with as much as 40% higher costs when jailed and tending to remain in jail for longer than other individuals who do not suffer from mental illness (Treatment Advocacy Center - Office of Research & Public Affairs, 2016). In terms of incarceration, individuals with mental illnesses tend to be incarcerated for longer and, when paired with the need to provide mental health treatment for these individuals while incarcerated, represents a significant cost burden to the criminal justice system that could be avoided by successfully diverting these individuals (Bureau of Justice Statistics, 2006). With targeted and effective evidence-based interventions, these individuals could instead enjoy a higher level of functioning and quality of life that avoids a long-term cycle of criminal justice involvement which carries a tremendous human and financial cost.

The Indian River County Mental Health Court, which began its operations in 2015, has recently begun to address this critical issue in Indian River County. Indian River County Sheriff's Office arrested and processed 5545 individuals in 2017, while the Indian River County (IRC) jail sustains a daily average of 584. In 2017, the IRC Jail initiated 19 involuntary Baker Act examinations and in the first 5 months of 2018 there were 7 involuntary Baker Act examinations. An estimated 20 percent of inmates are classified to be held in the medical wing and most of these individuals are already on psychotropic medications when they are booked into the IRC Jail. The current screening and

assessment process used by the Indian River County Sheriff's Office (IRCSO) to identify this population is as follows:

Booking and Intake

- A screening is conducted by Indian River County Sheriff's Office (IRCSO) booking deputies, licensed practical nurses (LPN), and registered nurses (RN).
 - o The IRC Jail has a contracted correctional healthcare provider; IRCSO medical personnel provide most services.
 - o RNs and LPNs are employed by the IRCSO.
- The screening conducted at booking includes questions about the individual's mental health history, medical history, and Veteran status.
- If the individual meets criteria for a mental health disorder or are at risk of an involuntary Baker Act examination, they are housed in the medical wing of the IRC Jail.

The medical wing can house 16-20 individuals and the medical staff is located in close proximity with additional deputies in this wing. Services that individuals with mental illness receive include telepsychiatry, face-to-face mental health counseling upon request provided by New Horizons of the Treasure Coast, and provision of psychotropic medications as needed.

The first appearance hearing occurs by way of video conferencing within 24 hours of arrest. The judge is provided with the arrest affidavit and veteran status of the individual but does not receive the medical screening information from jail booking/intake. The arrest affidavit may indicate if the individual's family would like them to receive mental health treatment. The public defender is appointed at first appearance and the investigator visits client within 24 hours of the hearing. The public defender does not receive substance abuse or mental health assessment information until after first appearance.

For those presenting with mental illness, Mental Health Court is seen as a pre- or post-plea diversion opportunity. The admission criteria include:

- Referrals from the state attorney's office, defense attorney or public defender, the judge, or if the individual volunteers for/requests the program.
- Accepts individual's pre-plea or post-plea, incompetent to proceed (ITP), not guilty by reason of insanity (NGRI), as a condition of being released on their own recognizance (ROR) or on probation.
- Individuals charged with a misdemeanor and/or felony.

It is a continually presenting fact that a significant segment of the adult population interfacing with the criminal justice system, many of whom live in poverty, have an undiagnosed and untreated mental health, substance abuse or co-occurring disorder. These individuals have often had unsuccessful educational experiences and are unemployed, both of which are factors often leading to homelessness or housing

instability, nutritional insecurity and limited access to transportation; and so, when this population is released back into the community they are at significant risk of reentering the facilities that have previously proven ineffective in assisting with their overall challenges. Many of these individuals and their families are unaware of how to obtain services for their conditions, and their only options to receive treatment are by accessing care through some of the costlier and less efficient points of entry into the healthcare delivery system including emergency rooms, acute crisis services, and ultimately the adult criminal justice system. This revolving door pattern accomplishes very little and often contributes to increased recidivism for this population while draining the community's limited financial resources that could instead represent funding for more appropriate and effective mental health services.

The Indian River Mental Health Court maintains an average of 126 participants at any given time, with approximately 100 individuals requiring case management. To that end, the target population that will be individuals in IRCMHC with the highest needs and who are at highest risk of recidivism. The total number of participants we expect to serve in year 1 of the grant is 30, increasing to 45 for both year 2 and 3. Thus, over the three-year grant period, we expect to serve a total of 120 individuals.

Individuals at high risk of recidivism will be identified by completing the Ohio Risk Assessment System (ORAS) upon entry into the Indian River County jail and based on eligibility and with their consent to treatment, they will be referred to Indian River County Mental Health Court (IRCMHC). The target population will be further assessed by a clinical coordinator and referred to High fidelity Wraparound services. These services will specifically address the risk factors which contribute to the individual's risk of recidivism and barriers to their psychosocial stability.

The implementation of a new screening tool along with more intense targeted services in the community are consistent with 2, 3 and 5 of the top five priorities that were developed during Indian River County's Sequential Intercept Mapping (SIM) workshop in June 2018.

Top Priorities

- 1. Analysis of CJMHTSA Reinvestment Grant Program – Mental Health Court**
- 2. Comprehensive Screening and Assessment**
- 3. Expansion of Community-based Treatment**
- 4. Alternatives to Arrest and Jail Diversion**
- 5. Formal Transition Planning**

More improvements and investments can and should be made for individuals who are at highest need and at high risk of recidivism. SEFBHN in collaboration with Indian River County Public Safety Coordinating Council and local stakeholders will to continue assess and create opportunities and programs to help reduce recidivism rates and improve services for this population.

Project Design and Implementation

The composition of the Indian River County Public Safety Coordinating Council (PSCC) demonstrates compliance with s.394.657(2)(a) F.S. by having the chairperson of the Board of County Commissioners serve as its chairperson and including the following members:

1. The state attorney, or an assistant state attorney designated by the state attorney.
2. A public defender, or an assistant public defender designated by the public defender.
3. A circuit judge designated by the chief judge of the circuit.
4. A county court judge designated by the chief judge of the circuit.
5. The chief correctional officer.
6. The sheriff, if the sheriff is the chief correctional officer, or a person designated by the sheriff.
7. The police chief, or a person designated by the local police chief's association.
8. The state probation circuit administrator, or a person designated by the state probation circuit administrator.
9. The local court administrator, or a person designated by the local court administrator.
10. The chairperson of the Board of County Commissioners, or another county commissioner designated by the chairperson; or, if the planning council is a consortium of counties, a county commissioner or designee from each member county.
11. The director of any county probation or pretrial intervention program, if the county has such a program.
12. The director of a local substance abuse treatment program, or a person designated by the director.
13. The director of a community mental health agency, or a person designated by the director.
14. Representative of the substance abuse and mental health program office of the Department of Children and Families, selected by the substance abuse and mental health program supervisor of the district in which the county is located.
15. A primary consumer of mental health services that is selected by the substance abuse and mental health program supervisor of the district in which the primary

consumer resides. If multiple counties apply together, a primary consumer may be selected to represent each county.

16. A primary consumer of substance abuse services that is selected by the substance abuse and mental health program supervisor of the district in which the primary consumer resides. If the planning council is a consortium of counties, a primary consumer may be selected to represent each county.
17. A family member of a primary consumer of community-based treatment services, selected by the abuse and mental health program supervisor of the district in which the family member resides.
18. A representative from an area homeless program or a supportive housing program.
19. The director of the detention facility of the Department of Juvenile Justice, or a person designated by the director.
20. The chief probation officer of the Department of Juvenile Justice, or an employee designated by the chief probation officer.

See Appendix C for a List of Members

The Indian River County Public Safety Coordinating Council (PSCC) has met twice in the last 12 months - January 25th and December 5th in 2018. The Planning Council met to discuss the CJMHSA grants, their amendment and applications. They also met to discuss the Transportation plan for Indian River County.

Southeast Florida Behavioral Health Network and Indian River County hosted Sequential Intercept Mapping (SIM) on June 7-8, 2018. **The SIM was comprised of 36 participants representing cross-systems stakeholders including treatment providers, human services, corrections, advocates, peer specialists, law enforcement, county courts, and the judiciary. The formal report is included as an attachment to this document. The SIM provided a strategic plan for serving the target population detailed above and gave us a road map to develop this grant proposal.**

The **CJMHS A Reinvestment grant** objectives intersect with the **several of the** top priorities **and** will be directly addressed by the actions taken as part of **this grant** proposal,

Top Priorities

- 1. Analysis of CJMHSA Reinvestment Grant Program – Mental Health Court**
- 2. Comprehensive Screening and Assessment**
- 3. Expansion of Community-based Treatment**
- 4. Alternatives to Arrest and Jail Diversion**
- 5. Formal Transition Planning**

particularly the need for a comprehensive screening and assessment which will be fulfilled by the expanded implementation of the ORAS system in the Indian River County Jail and its usage for the participants of the proposed program. Naturally, the proposed intervention for the target population of high-fidelity Wraparound addresses the need for expansion of community-based treatment, alternatives to arrest and jail diversion and formal transition planning. This **SIM Strategic Plan** also includes an analysis of the existing CJMHSA Reinvestment Grant Program in the Indian River County Mental Health Court. **This will be an ongoing need and we have included a task for this under our collaboration objective.**

The primary goal of the CJMHSA Reinvestment grant is to reduce recidivism and improve the accessibility and effectiveness of treatment services for the highest need individuals in the Indian River Mental Health Court System. Southeast Florida Behavioral Health Network (SEFBHN) will work in partnership with the Indian River County Sheriff's Office, Indian River Mental Health Court, New Horizons of the Treasure Coast, Mental Health Association and Indian River County's Public Safety Coordinating Council to help implement best practices, track outcomes and expand services. The proposed program will help increase public safety, avert increased spending on criminal justice, and improve the accessibility and effectiveness of treatment for adults with a mental illness or co-occurring disorders who are in or at risk of entering the criminal justice system. The goal will be achieved by accomplishing three objectives:

1. Expand Mental Health Court program by improving identification of individuals at highest risk of recidivism and diverting them to more targeted treatment services.
 - A. Establish legally binding agreements with all participating entities to establish programs for the target population
 - B. Implement a new assessment tool, the Ohio Risk Assessment System (ORAS);
 - C. Utilize ORAS to determine baseline scores with the potential candidates and determine eligibility criteria for recommendation to High fidelity Wraparound
 - D. Utilize the Correctional Program Checklist (CPC) tool to assess fidelity and effectiveness of ORAS
2. Increase collaboration among stakeholders in implementing the Strategic Plan and provide ongoing oversight and quality improvement activities.
 - A. The Public Safety Planning Council, which includes the criminal justice and behavioral health systems, meets quarterly.
 - B. A grant oversight committee meets every two months to report progress and review performance measures and timelines associated with the CJMHSA grant program and make necessary adjustments to implementation as needed.
 - C. SEFBHN, the Managing Entity will coordinate with all relevant stakeholders regarding pertinent MOU's and data sharing.
3. Improve accessibility and effectiveness of treatment services to those at highest risk of recidivism through implementation of the evidence-based practice, High fidelity Wraparound.

- A. Establish two High fidelity Wraparound teams for IRCMHC
- B. Hire and fully train two Certified Wraparound Facilitators utilizing Florida's Statewide Wraparound Training & Certification Model while providing a structure to properly supervise and maintain a high level of service quality.
- C. Utilize standardized eligibility criteria to offer High fidelity Wraparound to individuals with mental illness in Indian River County jail who are at highest risk of recidivism.
- D. Engage multiple service providers in the team-centered approach of Wraparound services to maximize collaboration among service providers and stakeholders within a coordinated system of care to effectively improve psychosocial stability for program participants, decrease risk of recidivism and increase likelihood of successful graduation from the IRCMHC program.

The proposed expansion program will provide more intensive and targeted treatment for the top utilizers in the existing Indian River Mental Health Court System by utilizing the Ohio Risk Assessment System (ORAS), which is a sophisticated, evidence-based set of instruments which measure risk of recidivism at multiple points of interaction with the criminal justice system, identifies specific risk factors that can be addressed and generates case plans that prioritize individual needs across multiple domains as well as potential barriers to successful treatment (Latessa, Smith, Lemke, Makarios, & Lowenkamp, 2009). The program will provide comprehensive evidence-based services, and expand supportive services that help sustain recovery, such as supportive housing, education, supportive employment and peer support.

The implementation of the ORAS will help reduce recidivism for individuals in Indian River County Mental Health Court by effectively targeting individuals at highest risk of recidivism. Use of ORAS can be expanded to all individuals entering the Indian River County Jail as a standard comprehensive assessment. By effectively and consistently identifying these individuals at high risk of recidivism and providing intensive services to assist them in improving their psychosocial stability across multiple domains their risk of recidivism can be decreased and their chances of successful reintegration can be improved. The need for more integrated and coordinated case management has been an identified need for this population that, if fulfilled, has the potential to avert continued long-term costs to the criminal justice system and improve outcomes for individuals with mental illness who have criminal justice involvement. During service delivery the ORAS will be a critical element of this process as it enables ongoing assessment of participants' risk of recidivism to evaluate the efficacy of the services being provided.

In addition to measuring risk, ORAS is capable of delivering an individualized and comprehensive assessment of individual needs related to an individual's risk of recidivism across multiple domains including family and social support, criminal history, financial situation, neighborhood problems, peer associations, behavioral patterns and substance use among others. The ORAS identifies risk that an individual will recidivate, identifies risk factors which can be used to prioritize the individual's programmatic needs, and

identifies potential barriers to treatment (Latessa, Smith, Lemke, Makarios, & Lowenkamp, 2009). The ORAS was developed by the Ohio Department of Rehabilitation and Correction in 2009 and at the time was found to have a high level of validity for predicting an individual's risk of recidivism and has since continued to be developed and improved over the past decade. During that time the number of tools contained within the ORAS has doubled to ten and include instruments which can measure an individual's risk level, risk factors, possible barriers to successful treatment/rehabilitation of the individual and areas of need that the person might present with at different points of interaction with the criminal justice system such as upon intake to a jail or prison, pre-trial or upon community reentry. Instruments include The Pretrial Assessment Tool, The Community Supervision Tool, The Community Supervision Screening Tool, The Prison Intake Tool, and the Reentry Tool. It also includes functionality which builds potential case plans which could be directly utilized to guide services for the individual. These tools were found to have validity ratings (measured in r values) between .22 and .44. For instance, one of the more relevant tools to this proposal, The Community Supervision Tool, was found to have an r value of .362. The relatively high level of validity of the instrument will enable accurate and effective targeting of individuals with the highest need and ultimately will lead to more efficient allocation of service and treatment resources. This easily translates to and informs development of individualized case plans targeted towards reducing the individual's risk of recidivism, improving their psychosocial stability and functioning, maximizing the effectiveness of treatment services selected and ultimately creating a path towards more successful reentry.

Coordination of services and support structures for each participant is a fundamental quality of the proposed design. From the initial point of engagement, the ORAS assessment will help to improve the identification of participant needs and inform service delivery for participants. The High-fidelity Wraparound services proposed utilize an inclusive team approach which physically brings together all relevant service providers and natural supports to directly communicate and coordinate with each other to ensure that the participant is receiving the services and support they need to achieve their goals and that these services are working together effectively as a system for the benefit of the participant. This represents a significant improvement in the level of access and coordination currently experienced by the target population. This intensive form of case management and the level of training provided to the individuals providing it enhance access and connection to a wider array of needed services for participants.

In order to achieve this objective, comprehensive training and technical assistance with implementation of ORAS will be provided within one month of execution of a final grant agreement. All materials and tools necessary to successfully utilize the scoring instruments will be provided and assistance with implementation will be completed. Subsequently, in month 2-3 of the grant, the tool will be used to assess individuals entering the Indian River County Jail and data will begin being gathered to determine a baseline which will be evaluated and utilized to determine eligibility criteria for participation in the program. By the fourth month, participants identified as being within

the selected eligibility criteria will be offered High fidelity Wraparound services as part of admission into the program. Starting in month nine we will utilize the Correctional Program Checklist (CPC) tool to assess fidelity and effectiveness of ORAS. This will continue every 9 months for the duration of the grant.

Central to the design of this program is the implementation and provision of High-fidelity Wraparound for the high need individuals in IRCMHC. This will improve coordination of care, access to support and treatment and psychosocial stability for individuals in a distinctly recovery-oriented manner supported at the state level. High fidelity Wraparound is a high intensity team-based care coordination strategy led by a facilitator where multiple systems come together with the individual and their natural supports as a team to create a highly individualized plan to address complex behavioral health needs, implement the plan and evaluate success over time (Schurer Coldiron, Bruns, & Quick, 2017). SEFBHN is particularly well positioned to implement usage of High-fidelity Wraparound as it has been integral in supporting systemic Wraparound training, coaching, implementation and practice for over four years and would be able to build upon efforts already in place. Wraparound is an efficacious method of providing an intensive case management for individuals. Although the concept of Wraparound services emerged in the 1980s, it became much more standardized and structured in the early 2000s (National Wraparound Initiative, 2019). For over a decade an increasingly strong body of research has supported its effectiveness with youth as long as the model is used to fidelity (Schurer Coldiron, Bruns, & Quick, 2017). It has been extensively used in the context of step-down programs from juvenile justice facility placements and has been shown to lower recidivism in youth. It has also been shown to be successful in significantly lowering recidivism rates among adult offenders including a 2006 quasi-experimental study by the Oklahoma Department of Corrections. Wraparound has previously been adapted in Florida with a common training curriculum to provide services and supports to individuals regardless of age. This utilization of the highly efficacious structure of Wraparound will meet similar needs regardless of an individual's age and by providing a culturally responsive, shared-decision making process to decrease recidivism and improve social connectedness.

Wraparound emphasizes the strengths and abilities of the person receiving services and on building their support network in a culturally competent manner. It is a highly person-centered and person-driven approach that allows the individual to guide the central goals of the process and make decisions about their care. Anticipated benefits of the model for persons receiving services include increased individual involvement and voice, increased stability and connections to the community, increased knowledge of available resources, increased linkage to resources, such as housing, primary care and benefits to meet the person's identified needs, improved knowledge of mental health and substance abuse services and high level of individualization of services. Wraparound is designed to be cost-effective and focuses on establishing long-term systems and support for participants which leverages their natural support systems in a strengths-based manner. It also presents a distinct focus on utilizing these systems order to collaboratively plan for crises with both the participant and their system of services and support to not only anticipate

crises before they happen, but to mitigate their effects when they do. Such approaches can lead to improved outcomes and higher levels of functioning (Schurer Coldiron, Bruns, & Quick, 2017). When explicit external services are needed such as mental health treatment or inpatient hospitalization, their level of ability to help the person receiving services is maximized by the collaborative nature of the Wraparound team approach.

Further, Wraparound includes a crisis planning component, which will include the use of The Wellness Recovery Action Plan® or WRAP®, for transitional age youth. WRAP is a self-designed prevention and wellness process that anyone can use to get well, stay well and make their life the way they want it to be. WRAP will decrease mental health symptoms for youth/young adults.

In Florida, Wraparound has also been adapted to include Motivational Interviewing (MI) to help increase engagement opportunities and establishing and building rapport. MI is a goal-directed, client-centered counseling style for eliciting behavioral change by helping individuals to explore and resolve ambivalence. Motivational interviewing is an effective approach for changing behavior related to substance use and promoting engagement with and adherence to treatment among people with mental and co-occurring substance use disorders. MI will improve outcomes related to increasing engagement and retention in treatment as well as reduce risk and use of substances.

In the Wraparound model, individual staff are certified, as opposed to overall programs. Each staff person is individually accountable to maintaining the fidelity of the process through competent training-based practice. Individuals who provide Wraparound services are known as facilitators and require a 3-day training referred to as Wraparound 101 in order to become certified. The training includes a comprehensive and in-depth review of non-negotiable principles and four phases of the Wraparound model in detail along with utilization of common language and instruction on successful implementation of the process. The phases of Wraparound are as follows:

- Phase 1 - Engagement and Team Preparation
 - Orient/Engage the Child and Family
 - Stabilize Crises/Safety and Crisis Planning
 - Strength- Based Assessment/Strengths, Needs and Cultural Discovery
 - Engagement of Team Members
 - Use of Motivational Interviewing – to enhance the staff’s ability to engage individuals and encourage change.
 - Understanding of Recovery Oriented System of Care
- Phase 2 – Initial Plan Development
 - Develop an Initial Plan of Care
 - Crisis Safety Planning/General safety planning
 - Strategies; Predict, Prevent, Plan
 - Creating a Culturally Competent plan based on Family and youth strengths and specific needs
 - Documentation

- Phase 3 – Implementation
 - Care Plan Implementation
 - Revisit/Track and update the Plan
- Phase 4 – Transition
 - Transition plan for cessation of formal Wraparound

Introductory training is also provided to system partners and leaders who will be part of Wraparound teams and encourage use of Wraparound as well as training for clinicians who will be part of Wraparound teams. Additionally, once supervisory staff receive 101 training, individuals at providers may become certified as coaches after approximately 10 hours of additional training, which allows them to certify others as facilitators. Key standards relevant to implementing Wraparound include:

- The maximum caseload for a Wraparound facilitator is 12-15 cases depending on the population, the degree of acuity on caseloads, etc. Across Florida there is general agreement that the average caseload size should be 10-15.
- The typical time spent with each participant per month is 10-15 hours. However, time is varied based on acuity of the individuals, the stage of the process, and other variables related to system involvement or cultural and linguistic needs.
- Staff must receive approved Wraparound training within 3 months of hire. Coaching follows training to assist staff with meeting the minimum fidelity standards.
- Supervisory Coaching is provided to each Wraparound facilitator on an on-going basis to meet proficiency in the required Wraparound skill sets.
- Wraparound staff must show proficiency in the model and fidelity to the Wraparound process by being assessed at regular intervals using standardized tools such as the Vroon VDB approved Wraparound skillsets for use in the State of Florida.

Within 2-3 months of final grant execution the Wraparound Coach/Supervisor and case managers will be hired by New Horizons of the Treasure Coast (NHTC). They will be provided comprehensive training as described above in collaboration with NHTC's existing Wraparound program and SEFBHN. All program staff will begin serving participants of the program as soon as possible upon completion of the training. Ongoing support and oversight will be provided by SEFBHN to NHTC to ensure that early challenges which may arise will be addressed to ensure successful implementation of the program. Additionally, regular Wraparound team meetings will be established by NHTC to ensure ongoing and frequent collaboration and discussion of changes in participant status and how to address these changes. These meetings will be held at least 3 times per week by NHTC with oversight by SEFBHN to ensure compliance; One these will include the MHC Staffing meetings that are held every Monday. Lastly, there will be ongoing training as determined by the High-fidelity Wraparound model to ensure fidelity and high-quality services to program participants. This will be provided as often as once per year.

Peer Specialists will also be part of the Wraparound team. The Mental Health Association of Indian River County will employ two part-time Peer Specialists to work with the IRCMHC clients. Peer Specialists provide recovery support services, designed to improve access to and retention in services delivered by people with lived experience in recovery from mental illness and/or substance abuse. The Peer Specialists will use evidence-based practices such as Well, Recovery, Action Plan (WRAP) and be trained in SOAR (SSI/SSDI Outreach, Access, Recovery) so they can help the client apply and obtain SSI/SSDI benefits. The Peer Specialist functions as a role model to peers by exhibiting competency in personal recovery and use of coping skills. They serve as a consumer advocate, providing consumer information and peer support for clients in outpatient and inpatient settings. The Peer Specialist performs a wide range of tasks to assist peers in regaining independence within the community and mastery over their own recovery process. As part of the Wraparound Team, the Peer Specialist will assist consumers in identifying and creating goals, developing recovery plans utilizing relevant skills, strengths, supports as well as resources necessary to aid them in achieving goals and self-directed recovery.

The IRCMHC Staffing Team also includes jail personnel, judiciary, local mental health agencies, SAMH, State Attorney, Public Defender, local substance abuse agency, and transitional housing partner. SEFBHN will be the lead on the CJMHSA grant; however, the implementation and tasks associated with this project will be the result of the collaboration of many stakeholders including New Horizons of the Treasure Coast, Mental Health Association of Indian River County, Mental Health Collaborative of Indian River County, Indian River County Mental Health Court, law enforcement, the criminal justice system, behavioral health service programs and other community stakeholders. It is critical that all organizations involved have frequent and reliable communications. The MHC staffing and CJMHSA program team will meet bi-weekly to reviews cases, troubleshoot barriers, and assess progress to ensure successful implementation.

SEFBHN will meet semi-annually with PSPC to assess the progress and review performance measures and timelines associated with the CJMHSA grant program and make necessary adjustments to the implementation as needed. The PSPC has created a CJMHSA Grant Oversight sub-committee that will meet every two months to provide oversight, collaboration and continuous quality improvement.

During this grant and as a part of the Strategic Plan law enforcement will assess their current process at intercept points, capacity issues and potential diversion initiatives. Representatives from the Indian River County Sheriff's Office, Vero Beach Police Department, and Sebastian Police Department will review current practices in relation to accessing emergency behavioral health services on the behalf of individuals that are potentially in need of involuntary assessment, and the process for linking individuals to behavioral health services while they are in custody.

The initial phase of the internal reviews will focus on the effectiveness of the engagement efforts with local behavioral health and emergency services providers: Indian River Medical Center, Emergency Room and Behavioral Health Center, and New Horizons of the Treasure Coast, Mobile Response Team.

Law enforcement leadership will also collaborate with Southeast Florida Behavioral Health Network's efforts to monitor the mobile response team services within the county and analyze the utilization of acute care resources.

The secondary phase of the review will examine the processes in which booking and releasing officers coordinate care and supervision with medical wing staff persons and Sheriff's department case managers.

The Wraparound model will improve access to treatment and benefits, provide comprehensive evidence-based services, and expand supportive services that help sustain recovery, such as supportive housing, education, supportive employment and peer support.

Performance Measures

The Project Coordinator will be responsible for collecting all data points and reporting the outcomes for this grant program. In addition to leveraging the existing data collection and monitoring structure offered by SEFBHN's existing systems, the ORAS system implemented by the program will also provide an integrated data collection element which will help to track information including recidivism risk, risk factors that contribute to the individual's risk of recidivism, and along with several other metrics. This information can be updated throughout the person's services. Metrics beyond what ORAS collects will continue to be collected and managed by SEFBHN's existing systems. The following performance measures and targets will be tracked for all persons served who consent to treatment within the scope of Indian River County's Expansion grant:

- **40%** who are arrested or re-arrested while receiving services
- **30%** who are arrested or re-arrested within one year following their ending date for Program services
- **67%** who do not reside in a stable housing environment on their start date who reside in a stable housing environment within 90 days of their start date
- **90%** who reside in a stable housing environment one year following their Program end date
- **10%** not employed at their Program start date who are employed full or part time within 180 days of Program start date
- **24%** employed full or part time one year following Program end date

- **65%** assisted by the Grantee in applying for social security or other benefits for which they may be eligible but were not receiving at Program start date
- **15%** diverted from a State Mental Health Treatment Facility.
- **50%** will successfully graduate from the Indian River County Mental Health Court Program.

SEFBHN recognizes that accurate data collection is essential to assessing the efficacy of the program funded by this grant. SEFBHN has an established electronic data collection system that is currently used by all our contracted providers and is maintained through a contractual relationship with Carisk Partners. Performance outcomes are established in each provider contract and the monitoring of these outcomes is done through reports, the Continuous Quality Improvement process, Quality Assurance process, and contract validation. SEFBHN takes a proactive approach to monitoring the performance of our network providers by providing technical assistance throughout the year if a provider's data indicates they are not meeting their performance measures. Similarly, the data gleaned from both the court database and IRC Sheriff Department's website will also play a key role in ascertaining trends and providing vital statistical information used to monitor outcomes throughout the life of the grant.

Capability and Experience

Southeast Florida Behavioral Health Network

Southeast Florida Behavioral Health Network (SEFBHN) is a non-profit agency that began operations in October 2012 as the Managing Entity for Behavioral Health Services in Palm Beach, Martin, St. Lucie, Indian River and Okeechobee counties. SEFBHN oversees a budget of more than \$66,000,000.00 and contracts with over 40 private and non-profit service agencies to ensure that quality services and best practices are provided to eligible consumers and families. SEFBHN network providers employ principles of recovery including: choice, hope, trust, personal satisfaction, life sustaining roles, interdependence and community involvement. As the Managing Entity, we maintain an oversight role in which we safeguard that each of our network providers responsibly fulfill the terms of their individual contracts while ensuring that they maximize their coordinated potential within our overall integrated system of care. We accomplish this through multiple activities including: on-site contract validation that includes chart reviews and interviews with staff & consumers, on-going review of provider's performance and utilization data, contract negotiation that can result in changes to funding and the types of services that will be included in the contract based on their prior performance, use of Corrective Action Plans to improve deficiencies in a provider's performance, and regularly scheduled Continuous Quality Improvement meetings with provider staff.

SEFBHN is uniquely positioned to accomplish the objectives outlined in this grant due to its existing involvement in provision of services to individuals involved in Indian River

County Mental Health Court, its extensive experience with providing oversight and accountability for behavioral health services within its jurisdiction, its existing relationships and contracts with local service providers which will be leveraged for this project, and the significant role that it already plays in the implementation of the proposed High fidelity Wraparound services to a variety of populations in the community. SEFBHN has been providing regular Wraparound training sessions for over four years and will easily be able provide the training necessary for the facilitators needed for this project as well as overseeing the provision of these services for the duration of the project to ensure quality and fidelity to the evidence-based model.

The Project Manager for the proposal will be a full-time position dedicating 100% of their time to the execution and success of the grant project for the duration of the grant period. SEFBHN will hire the project manager in the first month of the grant. The position requires a minimum of a four-year college or university degree, experience with coordination of systems of care, experience and/or education related to the criminal justice system and experience with program management and/or supervision. They will conduct care coordination as needed, analysis and continuous improvement of clinical and service outcomes for the grant as well as overseeing contract compliance throughout the implementation and execution process. The individuals responsibilities will include participating in the implementation, development, and coordination of activities described in the grant proposal; coordinating meetings and collaboration with stakeholders and service providers; collecting and tracking participant data for grant evaluation and reporting purposes, providing monthly progress reports for the grant, providing quarterly evaluation reports of program services and any other duties as assigned by SEFBHN during the grant period.

Indian River County Sheriff's Department

The mission of the Indian River County Sheriff's Department is to serve the public with dignity, integrity and professional service while enhancing their partnership with the community in order to protect life and property, prevent crime and solve problems. Indian River County Sheriff Loar has been part of the planning, development and launch of the Indian River County Mental Health Court program. He's conferred and collaborated with Judge Cynthia Cox, who successfully launched the St. Lucie County Mental Health Court program, prior to planning and implementing the IRCMHC. Sheriff Loar brings the capabilities and experience gained through his work with the comparable St. Lucie County program, along with an extensive base of forensic knowledge, to the Indian River County program implementation. He notes that that the IRC Sheriff's department is "only one of eleven Sheriff's Offices in the state to be CALEA, FCAC and CFA accredited."

Indian River County Mental Health Court

Mental Health Court is the hub for agencies providing Mental Health Court services. Since January 27, 2015, The Mental Health Court has been diverting offenders away from incarceration to a program that has been successful in turning lives around diagnosed with mental health and / or substance abuse. After successfully implementing the same diversion program in St. Lucie county Florida, Judge Cynthia Cox launched the program in Indian River County. This program, which strives to keep participants out of jail by providing mental health treatment has already graduated participants who have successfully completed the program. Exhibiting collaboration within systems, clients are referred to the court by the Sheriff's Office. A treatment plan is generated for each client, which can include therapy sessions, drug or alcohol treatment or even residency programs.

New Horizons of the Treasure Coast

New Horizons of the Treasure Coast (aka New Horizons) is a non-profit organization that has been serving the community for over 50 years and was established in neighboring Fort Pierce, Florida. New Horizons delivers accessible behavioral and primary health care services to children, adults and families to achieve mental and physical wellness, thereby improving the quality of life in the community. New Horizons has a long-standing contract and partnership with SEFBHN since 2012 and has an intimate knowledge and understanding of the demographics, needs and unique aspects of the local community. New Horizons of the Treasure Coast operates the Mobile Crisis Teams that respond to all the communities throughout Indian River County, working to close gaps in the system of care and reduce unnecessary hospitalizations and incarcerations. They provide Mental Health, Substance Abuse, Primary Care and Crisis Support services, such as crisis stabilization units, detox, all levels of residential treatment, outpatient and case management services. New Horizons of the Treasure Coast has years of experience working with all the Mental Health Courts in Indian River, Martin and St. Lucie Counties.

New Horizons will be responsible for hiring 2 full time certified Wraparound Facilitators to provide the proposed High-fidelity Wraparound services to the program participants. The primary role of the Wraparound Facilitators is to implement the wraparound process and ensure that system of care values and guiding principles are evidenced in service delivery to families with complex needs in an individualized manner while still meeting national evidence-based practice standards. The wraparound facilitator assists the family in identifying both strengths and needs and then teaches the individual to meet their needs through the utilization of their existing strengths. Prior to transition from services, the facilitator supports the individual in the utilization of skills to develop their own plans, access their own resources and develop their own natural support network. Qualifications of Wraparound Facilitators include a Bachelor's degree from an accredited university or college with a major in counseling, social work, psychology, criminal justice, nursing, rehabilitation, special education, health education, or a related human services field (a related human services field is one in which major course work includes the study of

human behavior and development) and have a minimum of one year of full time or equivalent experience with the target population. The facilitator roles and functions have some similarities to those of a targeted case manager (TCM), however adherence to high-fidelity wraparound requires additional trainings, ongoing coaching, fidelity measurements, monthly family team meetings for care planning (treatment plans), access to discretionary funds for food items/small tokens/rewards and additional supervisory support beyond those of a TCM.

New Horizons is particularly well positioned to execute this responsibility as a significant portion of the staff at New Horizons has received introductory training on Wraparound and are familiar with the Wraparound model. New Horizons currently employs 7 certified Wraparound Facilitators that have already been providing Wraparound services for youth in the community as well as 4 certified Wraparound coaches who could readily supervise the facilitators hired as part of the proposed project. The Wraparound Facilitators hired as part of the proposed project will have the benefit of the existing body of knowledge, experience and resources related to Wraparound at New Horizons of the Treasure Coast and will further enhance the quality of the services provided and the ability of the facilitators to begin providing quality services to program participants as quickly as possible. Moreover, participants will benefit from the immediate access to the considerable array of services provided by New Horizons both in terms of maximizing coordination of the services they are receiving in one location and in being able to immediately facilitate referrals to services that may be identified as needed during the course of their Wraparound process.

Mental Health Association in Indian River County

The Mental Health Association in Indian River County (MHAIRC) is a non-profit organization which utilizes two formats to provide services to the Indian River Community. The walk-in is center designed to meet emerging and imminent mental health needs of individuals and families in the community. The Center provides crisis intervention and individual therapy services to children, adults and families; case management, self-help groups, psycho-educational groups and group therapy. The Mental Health Association also facilitates Drop-In Centers which are available 365 days of the year and designed to empower consumers to change their lives. The Drop-In Centers' are peer-operated, recovery-oriented environments in the community that provide an accessible, safe, supportive and confidential place for care and recovery. The Drop-In program already operates as part of the Mental Health Court support network and mental health court participants are able to receive valuable peer support and guidance that help individuals learn to develop positive social connections and improve their decision-making through transformative interactions. The MHA has a long-standing commitment and a vested interest in diverting individuals with mental health disorders and substance abuse issues, away from the criminal justice system and towards effective treatment programs and

service providers who can more effectively identify and treat the underlying causes that lead to criminal behavior.

The MHAIRC will be responsible for employing two part-time Certified Recovery Peer Specialists to work with the program participants as appropriate and as early as the participant's first court appearance and/or during their initial detention at the Indian River County Jail. Certified Recovery Peer Specialists (CRPS) are individuals with lived experienced related to mental illness, substance abuse and/or co-occurring disorders and additionally undergo an in-depth and standardized training and certification process to help them acquire the skills and knowledge necessary to serve in this highly specialized role. They are certified by the Florida Certification board according to specific criteria and requirements including having lived experience, 500 hours of formal work or volunteer experience related to mental health issues, 40 hours of training in relevant specific areas, 250 hours of documented experience providing peer to peer support to individuals with similar lived experience, a completed background screen and a completed exam. Certified Peer Support Specialists are particularly suited to connecting and assisting the target population due to their ability to engage with individuals at a personal level and form strong supportive relationships. The Certified Peer Specialist engages the individual while still incarcerated or they can travel out in the field initiating contact and establishing rapport. Additionally, the CRPS will be expected to be an integral part of the participant's Wraparound team. They will engage throughout the Wraparound process with the participant and assist the person in identifying community-based services and support needs while also helping them to build self-directed recovery tools, such as a Wellness Recovery Action Plan (WRAP). They then continue to actively provide support as the consumer transitions back into society.

Evaluation and Sustainability

SEFBHN's Project Manager will collect the data from the collaborating agencies monthly to ensure the success of the program. The performance measures will be tracked through the ORAS and SEFBHN's data systems. The success of the program will be measured in part by reduced recidivism and successful graduation from IRCMHC.

The proposed initiative will help to reduce expenditures in the Indian River County Jail by lowering the recidivism rate of our target population; thus, reducing the number of individuals with mental illness in the inmate population. Inmates with mental illness have demonstrably longer incarceration periods and are a costlier population due to the following reasons: special needs related to psychotropic medications; episodic stabilization requirements; their high propensity towards co-occurring substance abuse disorders and the requisite withdrawal management services upon arrival; and, all other physical and mental health care related services that result from the decompensation triggered by incarceration. Implementing the ORAS will provide methodologies to track and measure outcomes such as recidivism rates, service needs, decrease in risk factors, and improvements in supportive/protective factors. The SEFBHN data system allows us

to track the utilization of services and the exact dollar costs for those services per person across all agencies. We will be able to cross reference this with the realized savings from the Indian River County Jail and local crisis services which will be calculated based on the aggregate costs of those services during the tracked time period.

These estimated cost savings can be analyzed and utilized to establish future support in the IRC community to provide funding for the continuation of the program. The SIM Strategic Plan places a priority on sustainability for the both IRCMHC and CJMHSA Reinvestment Grant, with SEFBHN, PSPC and Indian River County Board of County Commissioners taking the lead on it.

In addition to the beneficial cost savings for the criminal justice system, there will be concurrent benefits to IRC's mental health and substance abuse systems due to increased funding that this proposed grant award will allocate for those services. The strategic plan for this program will expand the behavioral health infrastructure of Indian River County; and, it will also enhance the efficacy and efficiency of care in the community. Greater collaboration, and the resulting improvements from the increased partnering and communication between agencies, will benefit the consumers as well as reduce duplicated or ineffective service provision. This improvement in care will allow for high utilizers to benefit from improved community-based services, such as housing resources, reducing the numbers of individuals requiring commitment to a state mental health treatment facility. Recidivism of consumers back into the state facilities will also be reduced through improvements in community-based care and through the implementation of High-fidelity Wraparound. Strong positive outcomes for the overall program, the various stakeholder and provider agencies, as well the individual consumers will motivate additional funding and provide the impetus for long-term community support.

Project Timeline

Objectives	Month to begin	Implementation	Responsible Party
Objective 1 – Expand Diversion Programs	Month 1	Provide training on ORAS system	SEFBHN, IRCMHC, IRCSO, partners
	Month 2	Begin assessing population to gather data and establish baseline data	IRSCO, SEFBHN
	Month 3-4	Evaluate baseline data to identify eligibility criteria for program participation	IRCMHC, SEFBHN
	Month 4	Begin providing Services to participants and begin completing assessments for initial participants who present with the highest level of need.	New Horizons of the Treasure Coast
	Month 9	Identify initial outcomes of first group of participants and evaluate program implementation and	SEFBHN and New Horizons of the Treasure Coast

		quarterly thereafter. Evaluate the effectiveness of the tool and the fidelity level of the use of the tool.	
	Month 18	Retraining on ORAS to ensure program fidelity and continued adherence to instrument model.	SEFBHN
Objective 2– Increased collaboration between the criminal justice and behavioral healthcare systems, as well as other relevant stakeholders to provide ongoing oversight and quality improvement activities for the CJMHS grant program.	Month 1	Key stakeholder meeting with service provider of Wraparound and all other individuals that will be involved directly in the grant.	SEFBHN
		Weekly meetings with case managers, therapists, mental health court manager/jail staff, project coordinator and other stakeholders as needed.	New Horizons of the Treasure Coast, IRCMHC and SEFBHN
	Quarterly	PSPC quarterly meeting to collaborate and share updates regarding project implementation.	SEFBHN

Objective 3– Implementation of the evidence-based practice, High fidelity Wraparound.	1-3 months	Hire 2 case managers and supervisor/coach as needed	New Horizons of the Treasure Coast
	Months 3-4	Provide comprehensive Wraparound training	SEFBHN, New Horizons of the Treasure Coast
	Months 4-ongoing	Establish regular meetings (minimum 3x/week) to review urgent needs such as baker acts, etc.	New Horizons of the Treasure Coast
	Annually	Annual retraining on High fidelity Wraparound for case managers to evaluate fidelity to the model, identify areas of potential improvement, and enhance quality of services.	SEFBHN, New Horizons of the Treasure Coast
Increase the number of SSI/SSDI approvals through SOAR applications	Month 1 and on-going	Train Peer Specialists and case managers Process applications Track applications and approvals	SEFBHN, MHAIRC

Letters of Commitment

Summary List of Organizations

19th Judicial Circuit Court of Florida (Indian River County Mental Health Court)

New Horizons of the Treasure Coast

Mental Health Association in Indian River County

Public Defender - 19th Judicial Circuit Public Defender

State Attorney - 19th Judicial Circuit of Florida

Indian River County Sheriff's Office



Nineteenth Judicial Circuit of

Florida

CYNTHIA L. COX
CIRCUIT JUDGE

COUNTIES OF MARTIN, ST. LUCIE,
INDIAN RIVER AND OKEECHOBEE
2000 - 16th Avenue, Suite 383
Vero Beach, FL 32960
cox@circuit19.org

Havely White Combe
JUDICIAL ASSISTANT
(772) 770-5231
FAX (772) 770-5335
white@circuit19.org

February 1, 2019

Southeast Florida Behavioral Health Network, Inc.
1070 Indiantown Road, Suite 408
Jupiter, FL 33477

RE: Criminal Justice SAMH Reinvestment Grant

To Whom It May Concern:

Please accept this letter of support for the SEFBHN application of grant funds for the expansion of our mental health court/diversion program in Indian River County. As the presiding judge of the mental health court, additional funding and targeted case management is needed for expansion and maximum program efficacy.

As you are aware, post-release treatment of those suffering with mental health and co-occurring disorders (COD) will result in better outcomes for defendants. The expansion of our program with the high fidelity wraparound model will reduce recidivism through the provision of comprehensive treatment and services, more oversight and case management as well as peer counseling. Expansion will allow more mentally ill and COD defendants to be released from our jail and receive referrals and services in the community.

Through the development of partnerships and programs within our community, we will be able to provide a continuum of care for those struggling with these issues and better serve this vulnerable population. Should you need further information, please do not hesitate contacting me.

Sincerely yours,

CYNTHIA L. COX

CLC:mt



January 30, 2019

Southeast Florida Behavioral Health Network, Inc.
1070 E. Indiantown Road, Suite 408
Jupiter, FL 33477

RE: Criminal Justice, Mental Health, and Substance Awareness Reinvestment Grant # RFA112818HSET1

Dear Sir/Madam,

New Horizons of the Treasure Coast, Inc. is pleased to offer this letter of support and commitment for the Southeast Florida Behavioral Health Network, Inc. (SEFBHN) grant application for the Criminal Justice, Mental Health and Substance Abuse Reinvestment Grant. It is our understanding that this grant proposal intends to enhance and expand diversion-related services for Adults in Indian River County with mental health and/or co-occurring disorders who interface with the criminal justice system. The acquisition of this grant will support the expansion of program services in Indian River County which help reduce recidivism among offenders presenting with mental health and/or co-occurring disorders.

New Horizons of the Treasure Coast, Inc. will play a pivotal role in the implementation and operation of the Grant. The main therapeutic aspects of the grant will focus on implementation of evidence-based assessment and coordinated intensive case management services for the highest need individuals in this population. We understand that there are significant challenges and barriers that individuals with mental illness in the criminal justice system face and that successfully serving this vulnerable population requires a collaborative community approach. Enhancing natural community supports and maximizing the benefit of the system of care for these individuals as they struggle to overcome challenges, grow and become meaningful members of society is a mission we share together. New Horizons of the Treasure Coast, Inc. is fully committed to making this not only possible, but a reality.

New Horizons of the Treasure Coast, Inc. acknowledges that the lead entity for this initiative is the Southeast Florida Behavioral health Network; however, the implementation and tasks associated with this project are mainly the result of the collaboration of many stakeholders including New Horizons of the Treasure Coast, Mental Health Collaborative of Indian River County, Indian River County Mental Health Court, law enforcement, the criminal justice system, behavioral health service programs and other community stakeholders.

New Horizons of the Treasure Coast, Inc. has a longstanding commitment and a vested interest in diverting individuals with mental health and/or co-occurring issues away from the criminal justice




4500 W. Midway Road - Fort Pierce, Florida 34981- Tel 772.468.5600 – Fax 772.468.5600





system and towards effective treatment programs and service providers who can more effectively identify and treat the underlying causes that lead to criminal behavior. For these reasons, New Horizons of the Treasure Coast, Inc. ardently supports this initiative and its stated goals and objectives in furtherance of the earnest desire to continually seek partnerships and programs in our community aimed at providing diversion measures for this vulnerable population.

Sincerely,


 George Shopland
 President/CEO



4500 W. Midway Road - Fort Pierce, Florida 34981 - Tel 772.468.5600 – Fax 772.468.5600





Bruce H. Colton
State Attorney

January 30, 2019

OFFICE OF THE
State Attorney
NINETEENTH JUDICIAL CIRCUIT OF FLORIDA
SERVING
INDIAN RIVER, MARTIN, OKEECHOBEE
AND ST. LUCIE COUNTIES

2000 Sixteenth Avenue, Suite 329
Vero Beach, Florida 34960
(772) 226-3300
Fax: (772) 778-7211

Southeast Florida Behavioral Health Network, Inc.
1070 E. Indiantown Road, Suite 408
Jupiter, FL 33477

RE: Criminal Justice, Mental Health, and Substance Awareness Reinvestment Grant # RFA112818HSET1

Dear Sir/Madam,

The Office of the State Attorney – Vero Beach is pleased to offer this letter of support and commitment for the Southeast Florida Behavioral Health Network, Inc. (SEFBHN) grant application for the Criminal Justice, Mental Health and Substance Abuse Reinvestment Grant. It is our understanding that this grant proposal intends to enhance and expand diversion-related services for Adults in Indian River County with mental health and/or co-occurring disorders who interface with the criminal justice system. The acquisition of this grant will support the expansion of program services in Indian River County which help reduce recidivism among offenders presenting with mental health and/or co-occurring disorders.

The State Attorney's Office will play a pivotal role in the implementation and operation of the Grant. The main therapeutic aspects of the grant will focus on implementation of evidence-based assessment and coordinated intensive case management services for the highest need individuals in this population. We understand that there are significant challenges and barriers that individuals with mental illness in the criminal justice system face and that successfully serving this vulnerable population requires a collaborative community approach. Enhancing natural community supports and maximizing the benefit of the system of care for these individuals as they struggle to overcome challenges, grow and become meaningful members of society is a mission we share together. The State Attorney's Office is fully committed to making this not only possible, but a reality.

The State Attorney's Office acknowledges that the lead entity for this initiative is the Southeast Florida Behavioral health Network; however, the implementation and tasks associated with this project are mainly the result of the collaboration of many stakeholders including New Horizons of the Treasure Coast, Mental Health Collaborative of Indian River County, Indian River County Mental Health Court, law enforcement, the criminal justice system, behavioral health service programs and other community stakeholders.

The State Attorney's Office has a longstanding commitment and a vested interest in diverting individuals with mental health and/or co-occurring issues away from the criminal justice system and towards effective treatment programs and service providers who can more effectively identify and treat the underlying causes that lead to criminal behavior. For these reasons, The State Attorney's Office ardently supports this initiative and its stated goals and objectives in furtherance of the earnest desire to

continually seek partnerships and programs in our community aimed at providing diversion measures for this vulnerable population.

Sincerely,

A handwritten signature in black ink, appearing to read 'Chris Taylor', written in a cursive style.

Christopher Taylor, Attorney in Charge
Office of the State Attorney – Vero Beach
2000 16th Avenue, Suite 329
Vero Beach, FL 32960



OFFICE OF

Diamond R. Litty

Public Defender

NINETEENTH JUDICIAL CIRCUIT

216 SOUTH SECOND STREET
FORT PIERCE, FLORIDA 34950

TELEPHONE (772) 462-2048
FAX (772) 462-2047

January 31, 2019

Southeast Florida Behavioral Health Network, Inc.
1070 E. Indiantown Road, Suite 408
Jupiter, FL 33477

RE: Criminal Justice, Mental Health, and Substance Abuse reinvestment Grant #RFA112818HSET1

Dear Sir/Madam,

The Office of the Public Defender is pleased to offer this letter of support and commitment for Southeast Florida Behavioral Health Network, Inc. (SEFBHN) grant application for the Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant. It is our understanding that this grant proposal intends to enhance and expand diversion-related services for Adults in Indian River County with mental health and/or co-occurring disorder who interface with the criminal justice system. The acquisition of this grant will support the expansion of program services in Indian River County which help reduce recidivism among offenders presenting with mental health and/or co-occurring disorders.

The Office of the Public Defender, acknowledges that the lead entity for this initiative is the Southeast Florida Behavioral Health Network; however, the implementation and tasks associated with this project are mainly the result of the collaboration of many stakeholders including law enforcement, the Judiciary, the Office of the Public Defender, the Office of the State Attorney, behavioral health service programs and other community stakeholders. The main therapeutic aspects of the grant will focus on implementation of evidence-based assessment and coordinated intensive case management services for the highest need individuals in this population. We understand that there are significant challenges and barriers those individuals with mental illness in the criminal justice system face and that successfully serving this high risk vulnerable population requires a collaborative community approach.

The Public Defender's office has a long standing commitment and a vested interest in diverting individuals with mental health disorders and substance abuse issues, away from the criminal justice system and towards effective treatment programs and service providers who can more effectively identify and treat the underlying causes that lead to criminal behavior. For these reasons, we support this initiative and its stated goals and objectives in furtherance of the earnest desire to continually seek partnerships and programs in our community aimed at providing treatment and diversion measures for this vulnerable population.

Sincerely,

A handwritten signature in blue ink that reads "Diamond R. Litty".

Diamond R. Litty
Public Defender
Nineteenth Judicial Circuit



Sheriff Deryl Loar

Indian River County Sheriff's Office

January 31, 2019

Southeast Florida Behavioral Health Network, Inc.
1070 E. Indiantown Road, Suite 408
Jupiter, FL 33477

RE: Criminal Justice, Mental Health, and Substance Awareness Reinvestment Grant # RFA112818HSET1

Dear Sir/Madam,

The Indian River County Sheriff's Office is pleased to offer this letter of support and commitment for the Southeast Florida Behavioral Health Network, Inc. (SEFBHN) grant application for the Criminal Justice, Mental Health and Substance Abuse Reinvestment Grant. It is our understanding that this grant proposal intends to enhance and expand diversion-related services for Adults in Indian River County with mental health and/or co-occurring disorders who interface with the criminal justice system. The acquisition of this grant will support the expansion of program services in Indian River County which help reduce recidivism among offenders presenting with mental health and/or co-occurring disorders.

The Indian River County Sheriff's Office will play a pivotal role in the implementation and operation of the Grant. The main therapeutic aspects of the grant will focus on implementation of evidence-based assessment and coordinated intensive case management services for the highest need individuals in this population. We understand that there are significant challenges and barriers that individuals with mental illness in the criminal justice system face and that successfully serving this vulnerable population requires a collaborative community approach. Enhancing natural community supports and maximizing the benefit of the system of care for these individuals as they struggle to overcome challenges, grow and become meaningful members of society is a mission we share together. The Indian River County Sheriff's Office is fully committed to making this not only possible, but a reality.

The Indian River County Sheriff's Office acknowledges that the lead entity for this initiative is the Southeast Florida Behavioral health Network; however, the implementation and tasks associated with this project are mainly the result of the collaboration of many stakeholders including New Horizons of the Treasure Coast, Mental Health Collaborative of Indian River County, Indian River County Mental Health Court, law enforcement, the criminal justice system, behavioral health service programs and other community stakeholders.

The Indian River County Sheriff's Office has a longstanding commitment and a vested interest in diverting individuals with mental health and/or co-occurring issues away from the criminal justice system and towards effective treatment programs and service providers who can more effectively identify and treat the underlying causes that lead to criminal behavior. For these reasons, the Indian River County Sheriff's Office ardently supports this initiative and its stated goals and objectives in furtherance of the earnest desire to continually seek partnerships and programs in our community aimed at providing diversion measures for this vulnerable population.

Sincerely,

Major Selby Strickland, Director
Bureau of Corrections



Line Item Budget and Budget Narrative

TOTALS

Category	Year 1 - FY19/20	Year 2 - FY20/21	Year 3 - FY21/22	TOTAL
Personnel	\$ 289,688.00	\$ 289,688.00	\$ 289,688.00	\$ 869,064.00
Travel	\$ 9,250.00	\$ 9,251.00	\$ 9,252.00	\$ 27,753.00
Indirect Cost of ME	\$ -	\$ -	\$ -	\$ -
Contractual	\$ 30,062.00	\$ 30,062.00	\$ 30,062.00	\$ 90,186.00
Housing	\$ 51,000.00	\$ 51,000.00	\$ 51,000.00	\$ 153,000.00
Incidentals	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 45,000.00
Training	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 15,000.00
Total Direct Charges	\$ 400,000.00	\$ 400,001.00	\$ 400,002.00	\$ 1,200,003.00
Total Indirect Charges	\$ -	\$ -	\$ -	\$ -
Total Project Costs	\$ 400,000.00	\$ 400,001.00	\$ 400,002.00	\$ 1,200,003.00

SOUTHEAST FLORIDA BEHAVIORAL HEALTH NETWORK - ADMIN COSTS

Category	Year 1 - FY19/20	Year 2 - FY20/21	Year 3 - FY21/22	TOTAL
Personnel	\$ 59,063.00	\$ 59,063.00	\$ 59,063.00	\$ 177,189.00
Travel				\$ -
Indirect Cost of ME				\$ -
Contractual	\$ 30,062.00	\$ 30,062.00	\$ 30,062.00	\$ 90,186.00
Housing	\$ 51,000.00	\$ 51,000.00	\$ 51,000.00	\$ 153,000.00
Incidentals	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 45,000.00
Training	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 15,000.00
Total Direct Charges	\$ 160,125.00	\$ 160,125.00	\$ 160,125.00	\$ 480,375.00
Total Indirect Charges	\$ -	\$ -	\$ -	\$ -
Total Project Costs	\$ 160,125.00	\$ 160,125.00	\$ 160,125.00	\$ 480,375.00

New Horizons Treasure Coast

Category	Year 1 - FY19/20	Year 2 - FY20/21	Year 3 - FY21/22	TOTAL
Personnel	\$ 196,875.00	\$ 196,875.00	\$ 196,875.00	\$ 590,625.00
Travel/Medical	\$ 7,500.00	\$ 7,500.00	\$ 7,500.00	\$ 22,500.00
Indirect Cost of ME				
Contractual				
Total Direct Charges	\$ 204,375.00	\$ 204,375.00	\$ 204,375.00	\$ 613,125.00
Total Indirect Charges	\$ -	\$ -	\$ -	
Total Project Costs	\$ 204,375.00	\$ 204,375.00	\$ 204,375.00	\$ 613,125.00

MENTAL HEALTH ASSOCIATION OF IRC

Category	Year 1 - FY19/20	Year 2 - FY20/21	Year 3 - FY21/22	TOTAL
Personnel	\$ 33,750.00	\$ 33,750.00	\$ 33,750.00	\$ 101,250.00
Travel	\$ 1,750.00	\$ 1,751.00	\$ 1,752.00	\$ 5,253.00
Indirect Cost of ME				\$ -
Contractual				\$ -
Total Direct Charges	\$ 35,500.00	\$ 35,501.00	\$ 35,502.00	\$ 106,503.00
Total Indirect Charges	\$ -	\$ -	\$ -	\$ -
Total Project Costs	\$ 35,500.00	\$ 35,501.00	\$ 35,502.00	\$ 106,503.00

Personnel -

Project manager: Position will be hired at the start of grant Year 1, Level of Effort will be 100% of position, 1 FTE, during grant period. Annual salary for Year 1 is \$47,250; Year 2 is \$47,250; and Year 3 is \$47,250. Total for 3 years = \$141,750. This position will be employed by Southeast Florida Behavioral Health Network.

Wraparound Coach/Supervisor: Position will be hired at the start of grant Year 1, Level of Effort will be 50% of position, .5 FTE, during grant period. Annual salary for Year 1 is \$27,500; Year 2 is \$27,500; and Year 3 is \$27,500. Total for 3 years = \$82,500. This position will be employed by New Horizons of the Treasure Coast.

Wraparound Case Manager: Two Positions will be hired at the start of grant Year 1, Level of Effort will be 100% of position, 1 FTE x 2 during grant period. Annual salary for Year 1 is \$45,000 x 2 = \$90,000; Year 2 is \$45,000 x 2 = \$90,000; and Year 3 is \$45,000 x 2 = \$90,000. Total for 3 years = \$270,000. This position will be employed by New Horizons of the Treasure Coast.

Case Manager: Position will be hired at the start of grant Year 1, Level of Effort will be 100% of position, 1 FTE during grant period. Annual salary for Year 1 is \$40,000; Year 2 is \$40,000; and Year 3 is \$40,000. Total for 3 years = \$120,000. This position will be employed by New Horizons of the Treasure Coast.

Peer Specialist: Two Positions will be hired at the start of grant Year 1, Level of Effort will be 100% of positions, .5 FTE x 2, during grant period. Annual salary for Year 1 is \$14,6750 x 2 = \$29,350; Year 2 is \$14,6750 x 2 = \$29,350; and Year 3 is \$14,6750 x 2 = \$29,350. Total for 3 years = \$88,050. These 2 positions will be employed by the Mental Health Association of Indian River County.

Fringe Benefits –

Project manager: Fringe Benefits are a combination of social security, health insurance, retirement and worker's compensation and the rate is 25%; Year 1 is \$11,813; Year 2 is \$11,813; and Year 3 is \$11,813. Total for 3 years = \$35,439.

Wraparound Coach/Supervisor: Fringe Benefits are a combination of social security, health insurance, retirement and worker's compensation and the rate is 25%; Year 1 is \$6,875; Year 2 is \$6,875; and Year 3 is \$6,875. Total for 3 years = \$20,625.

Wraparound Case Manager: Fringe Benefits are a combination of social security, health insurance, retirement and worker's compensation and the rate is 25%; Year 1 is \$11,250 x 2 = \$22,500; Year 2 is \$11,250 x 2 = \$22,500; and Year 3 is \$11,250 x 2 = \$22,500. Total for 3 years = \$67,500.

Case Manager: Fringe Benefits are a combination of social security, health insurance, retirement and worker's compensation and the rate is 25%; Year 1 is \$10,000; Year 2 is \$10,000; and Year 3 is \$10,000. Total for 3 years = \$30,000.

Peer Specialist: Fringe Benefits are a combination of social security and worker's

compensation and the rate is 15%; Year 1 is $\$2,200 \times 2 = \$4,400$; Year 2 is $\$2,200 \times 2 = \$4,400$; and Year 3 is $\$2,200 \times 2 = \$4,400$. Total for 3 years = $\$13,200$.

Administrative Costs – None requested in this grant

Training - 3-day High fidelity Wraparound 101 plus the 10-hour Supervisory training, Motivational Interviewing and Wraparound training. This includes training facilitator, binders, manuals, and all materials required for each training. Year 1 is $\$5,000$; Year 2 is $\$5,000$; and Year 3 is $\$5,000$. Total for 3 years = $\$15,000$.

Staff Travel – Travel is requested for program staff at New Horizons of the Treasure Coast and Mental Health Association of IRC. Mileage rate is $.445 \times 1,400$ miles per month; Year 1 is $9,250$; Year 2 is $9,250$; and Year 3 is $9,250$. Total for 3 years = $\$27,750$.

Contracted Services -

All Southeast Florida Behavioral Health Network contracted providers, such as New Horizons of the Treasure Coast, Substance Awareness Center of IRC and Legacy Behavioral Health: Substance abuse and mental health services ranging from Crisis Stabilization, Medical Detox, Short Term Residential Treatment, Residential 2, Day Treatment and Outpatient Therapy. Medication Management, Supported Housing, Supported Employment and any additional wraparound services that are needed. Year 1 is $\$30,062$; Year 2 is $\$30,062$; and Year 3 is $\$30,062$. Total for 3 years = $\$90,186$.

Housing: Transitional/Recovery housing, $\$150$ per week per person, Allocation = $\$16,800$ per year; Independent housing through Treasure Coast Homeless Services Council, approximately $\$1,425$ per house $\times 12$ months = $\$17,100 \times 2$ houses = $34,200$ per year; Year 1 is $51,000$; Year 2 is $51,000$; and Year 3 is $51,000$. Total for 3 years = $\$153,000$.

Incidentals: Medication costs that cannot be paid for any other way, bus passes, GPS monitors, clothing, medical care, educational needs or one-time expenses like turning on utilities for a new place to live. Year 1 is $\$15,000$; Year 2 is $\$15,000$; and Year 3 is $\$15,000$. Total for 3 years = $\$45,000$.

Equipment - None requested in this grant.

Supplies - None requested in this grant.

Rent and Utilities – None requested in this grant.

Other - None requested in this grant.

Cash Match:

Indian River Sheriff's Office:

In-Kind Match

Indian River Sheriff's Office (IRCSO): Salaries: Year 1 is \$123,325; Year 2 is \$123,325; and Year 3 is \$123,325. Operating Costs Year 1 is \$88,700; Year 2 is \$88,700; and Year 3 is \$88,700. Total In-Kind match for Year 1 is \$212,025; Year 2 is \$212,025; and Year 3 is \$212,025. Total In-Kind match for all 3 Years is \$636,075.

Indian River Mental Health - Connections Center: Building and Operational expenses: In-Kind match for Year 1 is \$150,000; Year 2 is \$150,000; and Year 3 is \$150,000. Total In-Kind match for all 3 Years is \$450,000.

Mental Health Association of Indian River County: Office usage: In-Kind match for Year 1 is \$20,212; Year 2 is \$20,212; and Year 3 is \$20,212. Total In-Kind match for all 3 Years is \$60,636

New Horizons of the Treasure Coast: Office space, supplies and telephones: In-Kind match for Year 1 is \$17,315; Year 2 is \$17,315; and Year 3 is \$17,315. Total In-Kind match for all 3 Years is \$51,945

Southeast Florida Behavioral Health Network: Administrative costs equal to 10% of the total funding requested for this grant. Administrative costs include: grant management activities; fiscal, personnel, data & technical assistance and procurement management; related office services and record keeping; costs of necessary insurance, auditing, etc. In-Kind match for Year 1 is \$40,000; Year 2 is \$40,000; and Year 3 is \$40,000. Total In-Kind match for all 3 Years is \$120,000.

Appendix A – Strategic Plan

Statement of the Problem:

Adults who interface with the criminal justice system often have Substance Abuse Disorders, Mental Health Disorders, or Co-Occurring Disorders go undiagnosed or untreated. Many of these individuals and their families are unaware of how to obtain services for their conditions, and their only options to receive treatment is by accessing care through some of the most costly and inefficient points of entry into the healthcare delivery system including emergency rooms, acute crisis services, and ultimately the adult criminal justice systems. These individuals have often had unsuccessful educational experiences and are unemployed leading to housing instability, nutritional insecurity, and limited access to transportation so when they are released back into the community they are at significant risk of reentering these facilities. This accomplishes very little and often contributes to increased recidivism for this population while draining the limited resources that do exist.

Vision: To offer a recovery focused alternative to jail for individuals who have committed a low-level criminal offense and who are struggling with severe and chronic mental illness or co-occurring mental illness and substance abuse disorder to help them increase involvement in the community while at the same time reducing recidivism through the criminal justice system.

Mission Statement: To serve the community and increase public safety by monitoring, supporting and holding accountable justice-involved individuals with *mental* illness in accessing treatment and improving their quality of life

Values:

- **Respect for Others** – by being open and direct and receptive to all opinions and needs of all participants.
- **Transparency & Accountability** – by maintaining a culture of honesty and by sharing information openly.
- **Responsive & Adaptive** – by constantly assessing the needs of consumers and ensuring services meet those needs. When they do not – being willing to make changes along the way.
- **Compassion** – by maintaining an awareness of the needs of others and act to meet those needs in a non-judgmental manner.
- **Recovery is Attainable** – by believing that everyone can benefit from services and can make significant changes in their lives even when it may not happen immediately.

Regional Partnership Strategic Planning Process and Participants

Southeast Florida Behavioral Health Network and Indian River County hosted Sequential Intercept Mapping (SIM) on June 7-8, 2018. The SIM was comprised of 36 participants

representing cross-systems stakeholders including treatment providers, human services, corrections, advocates, peer specialists, law enforcement, county courts, and the judiciary. The formal report is included as an attachment to this document. The SIM provided a strategic plan for serving the target population detailed above and gave us a road map to develop this grant proposal.

The grant objectives intersect with the top priorities identified in the SIM. Several of the objectives in the SIM Strategic Plan will be directly addressed by the actions taken as part of the proposal, particularly the need for a comprehensive screening and assessment which will be fulfilled by the expanded implementation of the ORAS system in the Indian River County Jail and its usage for the participants of the proposed program. Naturally, the proposed intervention for the target population of high-fidelity Wraparound addresses the need for expansion of community-based treatment, alternatives to arrest and jail diversion and formal transition planning. This SIM Strategic Plan also includes an analysis of the existing CJMHSR Reinvestment Grant Program in the Indian River County Mental Health Court. This will be an ongoing need and we have included a task for this under our collaboration objective.

The Strategic Plan below details the objectives and tasks proposed for this grant and identifies target dates for completion.

APPENDIX A continued

Goal #1: *(broad statement of the intended outcome)*

Objective #1:		Expand Mental Health Court client programs by improving identification of individuals at highest risk of recidivism and diverting them to more targeted treatment services.		
	Task	Performance Measure	Lead Person or Organization	Projected Completion Date
1.1	Establish legally binding agreements with all participating entities to establish programs for the target population	Completion of necessary legally binding agreements with the participating entities detailed in the proposed project.	SEFBHN	Mar. 1, 2020
1.2	Implement the Ohio Risk Assessment Tool (ORAS) in the Indian River County Jail and expand its usage to include all inmates booked into the jail.	Percentage of inmates booked into the Indian River County Jail who are assessed using ORAS.	SEFBHN, IRC SO	April 1, 2020
1.3	Utilize initial data from first 60 ORAS assessments to evaluate and determine appropriate criteria for recommendation to High fidelity Wraparound Services.	Creation of the program policy that delineates the eligibility criteria with a specific ORAS score(s) needed to recommend potential participants to Wraparound services.	SEFBHN, IRMHC	May 1, 2020
1.4	Utilize the evidence-based Correctional Program Checklist (CPC) to measure the program's effectiveness and develop a plan of improvement to address any areas scored below "Satisfactory."	Completion of CPC and development of any needed improvement plans.	SEFBHN	July 1, 2021

Objective #2:		<i>Objective 2– Increased collaboration between the criminal justice and behavioral healthcare systems, as well as other relevant stakeholders to provide ongoing oversight and quality improvement activities for the CJMHS A grant program.</i>		
	Task	Performance Measure	Lead Person or Organization	Projected Completion Date
2.1	Hold an initial project implementation meeting including all involved service providers and other key stakeholders to discuss the implementation of the proposed project.	Presence of all relevant stakeholders at meeting as evidenced by meeting minutes.	SEFBHN	Mar. 1, 2020
2.2	Engage in quarterly Public Safety Planning Council meetings to collaborate on issues related to the criminal justice and behavioral health systems in Indian River County and the role of the grant project in these systems.	Participation of stakeholders at quarterly meetings as evidenced by meeting minutes.	SEFBHN	Quarterly for duration of the grant
2.3	Engage in bimonthly grant oversight committee meetings with involved organizations to review performance measures and timelines associated with the grant and make necessary adjustments to implementation.	Participation of relevant stakeholders and service providers at meeting as evidenced by meeting minutes.	SEFBHN	Bimonthly for duration of grant
2.4	Sustainability of the CJMHS A Reinvestment Expansion Grant for Mental Health Court	Conduct Analysis of how grant funds are spent and cost savings across systems	SEFBHN, PSCC, IRCMHC IRC Board of County Commissioners	

Objective #3:		Improve accessibility and effectiveness of treatment services to those at highest risk of recidivism through implementation of the evidence-based practice, High Fidelity Wraparound.		
	Task	Performance Measure	Lead Person or Organization	Projected Completion Date
2.1	Hire and fully train two Certified Wraparound Facilitators utilizing Florida's Statewide Wraparound Training & Certification Model while providing a structure to properly supervise and maintain a high level of service quality.	Successful completion of hiring and training process for Wraparound Facilitators	New Horizons of the Treasure Coast, SEFBHM	May 15, 2020
2.2	Utilize standardized eligibility criteria to offer High fidelity Wraparound to individuals with mental illness in Indian River County jail who are at highest risk of recidivism.	Number of participants served, recidivism risk over the course of services provided for participants according to ORAS	New Horizons of the Treasure Coast	Start services by June 1, 2020
2.3	Engage multiple service providers in the team-centered approach of Wraparound services to maximize collaboration among service providers and stakeholders within a coordinated system of care to effectively improve psychosocial stability for program participants, decrease risk of recidivism and increase likelihood of successful graduation from the IRCMHC program.	Engagement of members of Participants' Wraparound team at team meetings, risk of recidivism as measured by ORAS, graduate rate from IRCMHC program.	New Horizons of the Treasure Coast, SEFBHN	Ongoing from start of services

Appendix B - References

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Appendix C - CJMHTA Reinvestment Grant Planning Committee

Bruce Colton/ Chris Taylor (19th Judicial Circuit)

STATE ATTORNEY OR DESIGNEE

David C. Morgan (19th Judicial Circuit)

COUNTY COURT JUDGE

Myra Zilahy, Esq. (19th Judicial Circuit)

LOCAL COURT ADMINISTRATOR OR
DESIGNEE

Joseph E. Flescher (Commissioner - IRC)

COUNTY COMMISSION CHAIR

Deryl Loar (IRC Sheriff)

SHERIFF OR DESIGNEE

Louise Hubbard - Executive Director
(Treasure Coast Homeless Services Council)

AREA HOMELESS OR SUPPORTIVE
HOUSING PROGRAM REPRESENTATIVE

Dedilia Finlayson
(Florida Dept. of Juvenile Justice - Circuit 19)

DJJ - DIRECTOR OF DETENTION
FACILITY OR DESIGNEE

Ann Berner (SEFBHN)
(Southeast Florida Behavioral Health Network)

DCF - SUBSTANCE ABUSE AND
MENTAL HEALTH PROGRAM OFFICE
REPRESENTATIVE

George Shopland
(New Horizons of the Treasure Coast)

COMMUNITY MENTAL HEALTH
AGENCY DIRECTOR OR DESIGNEE

Valerie Smith - NAMI
(National Alliance on Mental Illness)

PRIMARY CONSUMER OF
COMMUNITY-BASED TREATMENT
FAMILY MEMBER

Diamond Litty/ Alan Hunt (19th Judicial Circuit)

PUBLIC DEFENDER OR DESIGNEE

Elizabeth Metzger/Robert L. Pegg (19th Judicial Circuit)

CIRCUIT COURT JUDGE

Mike (Derine) M. Davis

STATE PROBATION CIRCUIT
ADMINISTRATOR OR DESIGNEE

Suzanne Caudell (C.O.R.E.)

COUNTY DIRECTOR OF PROBATION

David E. Curry (Chief - Vero Beach Police Dept.)

POLICE CHIEF OR DESIGNEE

Selby Strickland (Major - IRC Sheriff)

CHIEF CORRECTIONAL OFFICER

Wydee'a E. Wilson, CPM
(Florida Dept. of Juvenile Justice - Circuit 19)

DJJ – CHIEF OF PROBATION OFFICER OR
DESIGNEE

Carol Martin (Mental Health Association - IRC)

PRIMARY CONSUMER OF MENTAL
HEALTH SERVICES

Carrie Maynard-Lester
(Substance Abuse Awareness Center)

LOCAL SUBSTANCE ABUSE TREATMENT
DIRECTOR OR DESIGNEE

Kathy Jones
(Substance Abuse Awareness Center)

PRIMARY CONSUMER OF SUBSTANCE
ABUSE SERVICES